

# Julie Bédard

Skadden

Partner, New York and São Paulo

International Litigation and Arbitration; Latin America



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## Education

J.S.D., Columbia University  
School of Law, 2006

LL.M., Columbia University  
School of Law, 2001

LL.B., McGill University Faculty  
of Law (common law), 1996

B.C.L., McGill University Faculty  
of Law (civil law), 1996

## Bar Admissions

Quebec

New York

U.S. District Courts for the  
Southern and Eastern Districts  
of New York

Foreign Consultant admitted by the  
*Ordem dos Advogados do Brasil*  
(Brazilian Bar), São Paulo section

## Languages

English, French, Spanish and  
Portuguese; Comprehension of Italian  
and Romanian

Julie Bédard is head of Skadden's International Litigation and Arbitration Group for the Americas. Fluent in English, French, Spanish and Portuguese, Ms. Bédard practices in complex disputes and investigations. She is a prior member of Skadden's Policy Committee, the firm's governing body.

Trained in both civil and common law, Ms. Bédard has a doctorate in conflicts of antitrust and securities regulation and represents clients in litigation, arbitration and regulatory proceedings throughout the world, advising on disputes, regulatory enforcement, governing law, jurisdiction, arbitration agreements, *force majeure* and changed circumstances, as well as extraterritoriality and international judgment enforcement. She regularly advises clients on dispute resolution and the protection of global investments under international treaties.

She represents clients in federal and state courts in the United States and has served as counsel in international arbitration proceedings held under the rules of the International Chamber of Commerce (ICC), the American Arbitration Association (AAA), the International Centre for Dispute Resolution (ICDR), the London Court of International Arbitration (LCIA) and the International Centre for Settlement of Investment Disputes (ICSID).

Ms. Bédard frequently counsels management and boards in corporate governance, internal investigations, antitrust, corruption, compliance and other regulatory matters. Together with members of the securities litigation practice, she regularly assists companies in U.S. securities class actions.

In 2020, Ms. Bédard was named as an arbitrator for the U.S.-Mexico-Canada Agreement's dispute settlement mechanism. She is also vice president of the ICC International Court of Arbitration (2024-2027 term), as well as a member of the International Council for Commercial Arbitration (ICCA) Governing Board, the Shanghai Arbitration Commission, the Korean Commercial Arbitration Board International's Panel of International Arbitrators and the Câmara do Mercado – CAM Chambers list of arbitrators. Additionally, Ms. Bédard is a past co-chair of the Arbitration Committee of the International Bar Association and is a member of its task force on "Addressing Issues of Corruption in International Arbitration."

Ms. Bédard has been recognized by several publications, such as:

- *Chambers USA* — Recognized in Band 1 ("With no doubt, she is a real leader in the market. She has such clarity to go deep into the analysis and provide valuable advice," 2024 edition; "Very sharp and provides excellent strategic advice. Her insights as a litigator are extremely useful," 2023 edition; "Extremely sharp, very commercial and comes up with solutions," 2022 edition; "She's a standout lawyer" and "a complete lawyer who deals very well with court litigation, arbitration and investigations," 2021 edition; "Exceptional" and "very thoughtful in giving her advice ... [she] takes time to really get to know a file," 2020 edition)
- *Chambers Latin America* ("[Her] ability to navigate complex cases with skill and precision is exemplary, and her commitment to maintaining the highest standards of professionalism sets a benchmark in the industry," 2025 edition; "A role-model lawyer, in all respects," 2024 edition; "A star. Her strategic sensibilities are outstanding," 2023 edition; "She is one of the best lawyers I have ever worked with and has an outstanding expertise and ability to evaluate all aspects of the case" and "the most strategic legal mind I have ever come across," 2022 edition; "She is a great team leader, does commercial and investor-state cases and is a very impressive practitioner," 2021 edition; "one of the most impressive external lawyers we've come across," who "has profound technical knowledge of arbitration, [and is] also very insightful and strategic. She commands respect and stature among the community. She really is the whole package and it makes you feel extraordinarily confident with her representing you," 2020 edition)
- *Latinvex* as one of Latin America's Top 100 Lawyers for Arbitration and Litigation (2017-24) and one of Latin America's Top 100 Female Lawyers (2015-24)

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- *Chambers Global* (“Very competent, sophisticated, and a recognized expert in her field. She’s poised and calm in the face of complexity,” 2024 edition; “Has amazing experience in her field and is great at understanding our industries’ needs as complex dispute matters arise” and “a really stellar lawyer ... collegial, a real communicator and very strong in client service,” 2023 edition; “Has great skills in dealing with clients,” 2022 edition; “She tackles these big international cases while bringing a local flavour that really pleases the clients,” 2021 edition)
- *Chambers Brazil* (“a rocket. She is an ace in international arbitration” and “a top-tier lawyer. She is our go-to arbitrator,” 2024 edition)
- *Latin Lawyer* as its 2023 International Lawyer of the Year
- *Benchmark Litigation* as one of its Top 250 Women in Litigation (2019-24) and 2022 International Arbitration Litigator of the Year
- *Best Lawyers* as its 2024 São Paulo International Arbitration Lawyer of the Year and its 2023 New York City International Arbitration — Commercial Lawyer of the Year
- *Global Arbitration Review’s* International Who’s Who of Commercial Arbitration and *Lexology Index* (formerly *Who’s Who Legal*) as one of its Global Elite Thought Leaders — Arbitration (2019-25)
- *The Legal 500 U.S.* as a member of its Hall of Fame
- *Financier Worldwide* as a 2022 Power Player: International Arbitration — Distinguished Adviser
- *Euromoney’s* Expert Guides: Women in Business Law 2022, 2021 and 2019, Best of the Best Global 2019 and Best of the Best USA 2021, 2017 and 2013
- Lawdragon as one of its 500 Leading Global Litigators (2021-24) and 500 Leading Litigators in America (2025)

Ms. Bédard also received the Best in Commercial Arbitration *Euromoney* Women in Business Law Award in 2012, 2013, 2014, 2017 and 2020. In addition, Ms. Bédard was selected by Harvard Law School as an honoree for its second annual International Women’s Day Exhibition in 2015. She was named by the World Economic Forum to the 2013 Young Global Leaders and was selected among the Inspiring Women in Law by *Latin Lawyer* (November 2013).

Past and current representative clients include Air France/KLM; AEI; Argos USA; Banco Bradesco BBI S.A.; Banco BTG; Banco do Brasil Securities LLC; Banco Itau; Banco Votorantim S.A.; BB Securities Ltd.; BRF S.A.; Capgemini S.A.; Cinopolis; Citigroup; CEMEX, SAB de CV; CF Industries, Inc.; The Clorox Company; Deutsche Bank AG; Embraer S.A.; Empresas Polar S.A.; Encana Corporation; Enka Insaat ve Sanayi A.S.; Exxon Mobil Corporation; First Solar, Inc.; Gerdau S.A.; Google LLC; Grupo Proeza; HSBC Securities (USA), Inc.; Inversiones Cordillera S.A.; Itau BBA USA

Securities, Inc.; Liberty Mutual Insurance Corporation; Mubadala Investment Company PJSC; Netshoes (Cayman) Limited; Materis SAS; MetLife, Inc.; NextEra Energy, Inc.; NSP Maritime Link Inc.; Ovintiv Inc.; Pattern Energy Group LP; Philip Morris International Inc.; SCOR, S.E.; The Travelers Companies, Inc.; Ultrapar Participações S.A.; Vale S.A.; Votorantim Participações S.A.; Walmart Inc.; and The WhiteWave Foods Company.

In cases, she represented or is representing:

- a French company in a large dispute governed by French law, venued in Paris and in the French language
- Delaware and Argentine companies in a post-acquisition dispute against a U.S. company governed by New York law
- a technology company in antitrust and other regulatory matters in South Korea, India and Japan
- an energy company in a dispute against a Latin American government
- a communications provider in U.S. and Brazilian regulatory matters
- an energy company in a dispute involving a project in Thailand
- an energy company in a contract dispute with a local partner, state-owned entities and regulatory agencies
- a pharmaceutical company in a dispute concerning a patent
- a special committee of a Delaware company investigating accounting issues involving Mexican operations
- an oil company in a potential dispute with a sovereign concerning a concession
- a Brazilian aircraft manufacturer in a dispute against a U.S. aircraft manufacturer involving the termination of a multibillion-dollar merger agreement and the termination of a large joint venture agreement
- a Turkish construction company in a French-language, Swiss law-governed dispute with a sovereign
- a French company in a dispute concerning a Brazilian investment
- a French company in a potential dispute involving a complex joint venture agreement
- a Canadian subsidiary of a French company in an ICDR arbitration against a U.S. company concerning a supply agreement
- a U.S. company in an ICC arbitration involving a post-acquisition dispute with a French company subject to an ICC arbitration in London
- a European bank in a post-acquisition dispute involving Mexico
- a Brazilian internet company in a U.S. securities class action
- a Brazilian food company in a U.S. securities class action
- a U.S. energy company in investments in Argentina, Brazil, Guyana and Mexico
- a Canadian energy services company in connection with several construction disputes

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- a Canadian energy company in a dispute concerning a Latin American investment
  - The Republic of Argentina in New York litigation involving the expropriation of YPF S.A.
  - an Irish company in a dispute with an airline manufacturer governed by Swiss law
  - an Asian agriculture company in a dispute concerning a Latin American investment
  - a Brazilian company in various potential litigation and arbitration aspects of a regulatory investigation
  - Brazilian individuals in a post-acquisition dispute with a U.S. company
  - a Brazilian aerospace company in a federal shareholder class action involving claims of alleged violations of federal securities law
  - a syndicate of underwriters in Re Petrobras Securities litigation before the U.S. District Court of the Southern District of New York
  - a Brazilian company in a dispute concerning a mining project in Brazil
  - a Brazilian company in an internal investigation and a related U.S. litigation
  - a Brazilian subsidiary of a U.S. company in an internal investigation under the U.S. FCPA
  - a multinational oil drilling and services company in various disputes spanning three continents and coordinating a cohesive litigation/arbitration strategy
  - a Chilean company in an internal investigation
  - a Hong Kong-based shipping company in an ICDR arbitration and in obtaining a preliminary injunction in aid of arbitration
  - a U.S. company and its Peruvian affiliate, advising on the termination of an engineering and procurement contract
  - a U.S. company in an investigation of post-acquisition indemnification claims subject to an ICC arbitration in New York
  - a Swiss company in the termination of a distribution agreement subject to an ICC arbitration in Paris and involving Egyptian and Swiss law
  - a multinational oil company, advising on investment protections, in various international investments
  - Brazilian companies, giving advice on dispute resolution mechanisms in nondisclosure agreements and share purchase agreements
  - Brazilian, Uruguayan and U.S. companies in an ICC arbitration venued in Miami, and various litigation suits in Brazil arising from joint venture disputes
  - a Brazilian company and its U.S. subsidiary in a Florida state court litigation in connection with a dispute involving 12 Latin American defendants
  - Chilean companies in a post-acquisition dispute arbitrated under ICC rules in New York
  - a Barbadian entity in connection with the 2010 expropriation of a group of fertilizer companies based in Venezuela in which the Barbadian entity held a 10% ownership stake
  - a U.S. company, providing arbitration advice in connection with the potential acquisition of a Brazilian company
  - a Brazilian company, advising on potential litigation against a U.S. company to attach assets and enforce a judgment against its Brazilian subsidiary
  - a Brazilian company, advising on a prospective ICDR arbitration against a Brazilian company arising out of a share purchase agreement
  - a U.S. company in an ICDR arbitration against a Cyprus company concerning licensing of products in the People's Republic of China, litigation proceedings to vacate a partial award in the U.S. and related litigation in Hong Kong
  - a limited partner in a Delaware partnership in an ICDR arbitration venued in New York, including defending against a temporary restraining order and preliminary injunction sought by the respondent general partner to prevent his removal
  - a Delaware investor in a Mauritius real estate fund in connection with the removal of the fund management company
  - a U.S. company seeking to protect a large investment in Venezuela against expropriation
  - Spanish and Netherlands companies faced with the nationalization of their Venezuelan subsidiary
  - a U.S. company seeking to prevent an asset seizure under federal maritime law
  - a Mexican company's subsidiary experiencing discriminatory and unfair treatment in Colombia
  - a former chief executive officer in a securities class action involving a restatement of financial statements
  - a Brazilian company seeking injunctive relief in aid of an ICC arbitration venued in New York
  - a Korean company against the enforcement in Korea of a Singapore award in favor of a German company
  - a Swiss company and its Asian subsidiary seeking to hire employees in compliance with applicable noncompete covenants
  - a U.S. pharmaceutical company in an international arbitration against a Canadian manufacturer
  - a Canadian company in connection with prospective indemnification litigation against a U.S. company in New York
  - a Swiss company in a Barbados litigation against a Barbados company involving a dispute arising under a swap agreement
  - a Luxembourg company facing a hostile takeover by an Indian company
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- a Singapore company in an ICC arbitration involving a shareholders' dispute venued in London against the Cayman subsidiary of a Hong Kong private equity investor
- a Brazilian company in an ICC arbitration arising out of a shareholders dispute with a Venezuelan company
- a U.S. company, advising on grounds for vacating an ICC award and opposing enforcement of the award
- a Peruvian company, providing arbitration advice in connection with a power plant project in Peru
- a U.S. company, advising on the consolidation of arbitrations and the enforcement of arbitral awards
- a U.S. company, advising on a prospective ICC arbitration to resolve a shareholders dispute with a Brazilian company
- a Singapore investor, in proceedings against a Southeast Asian government involving claims under the ICSID Convention, the ASEAN Investment Agreement and public international law
- a Chilean company in an arbitration under the AAA International Arbitration Rules against a Thai company concerning sale of goods
- an Argentine company in an ICC arbitration arising out of an acquisition dispute with a Brazilian company

Ms. Bédard also regularly acts as arbitrator in English, French, Spanish and Portuguese language cases. Among other cases, she was named a party-appointed arbitrator in an ICSID investment treaty arbitration involving a Kuwaiti telecommunications company and the Democratic Republic of the Congo, in addition to serving as sole arbitrator in an ICC arbitration concerning a distribution agreement involving a U.S. company and a Peruvian company, as well as in another ICC arbitration involving a manufacturing contract dispute between a U.S. company and a Chinese company. She also was appointed in LCIA arbitrations and as a sole arbitrator in an UNCITRAL arbitration involving development agreements between a U.S. company and a Spanish company. She chaired an ICC arbitration governed by Romanian law and venued in Bucharest.

Prior to joining Skadden, she practiced as a litigator in Québec, Canada (1996-1998), served as law clerk on the Supreme Court of Canada (1998-1999) and taught LL.M. students at Columbia University (1999-2001). In 2001, she worked at the Court of Justice of the European Communities and at the Secretariat of the Court of Arbitration of the International Chamber of Commerce.

## Recent Lectures

22nd ICC Miami Conference on International Arbitration, "Towards a Uniform System of Liability of Arbitrators," (December 2024)

Seminar on Arbitration and the Judiciary organized by the Brazilian Superior Court of Justice, "Duty of Disclosure of Arbitrators," (November 2024)

New York Arbitration Week, "Does the Loser Always Pay? Principle vs. Practice in the Allocation of Costs in New York Arbitration Proceedings," (November 2024)

ABBI: Section 1782 Presentation, "Setor financeiro e provas em âmbito internacional: usos (e abusos) da Section 1782 e da Produção Antecipada de Provas" (October 2024)

Mock Session of the ICC International Court of Arbitration: Spotlight on Multi-Party & Multi-Contract Issues and Consolidation (September 2024)

CLA 2024, Arbitration and International Economic Sanctions (June 2024)

Latam Arbitration Group of the IBA Arbitration Committee, "IBA Guidelines on Conflicts of Interest in International Arbitration," (June 2024)

Moderator, Bucharest Arbitration Days (BARd) 2024, "Ethics and Conflicts in International Arbitration: The Updated IBA Guidelines on Conflicts of Interest in International Arbitration," (June 2024)

Lecturer, "Back to the Future of Ethics in International Arbitration in New York: With the Court or Arbitrators?" Proskauer Lecture on International Arbitration (April 2024)

Moderator, Paris Arbitration Week, "L'arbitrage remodelé : Réflexions sur de potentielles réformes," (March 2024)

Derains & Gharavi International webinar (March 2024)

Canal Arbitragem ThinkTank HardTalk (February 2024)

ADI/ILA 2023 Conclusions, "Effectiveness of the Juridical Norm," (December 2023)

IBA Arbitration Committee and Professional Ethics Committee Joint Webinar, "The Different Ethical and Professional Rules That Apply to Parties' Counsel and Arbitrators: A Comparative Overview," (December 2023)

Centro de Arbitragem e Mediação da Câmara de Comércio Brasil Canadá (CAM-CCBC) Meeting, "Dispositivo da Sentença: Alocação de Custos, Litigância de Má-Fé e Honorários," (November 2023)



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New York Arbitration Week, Moderator, “Effectively Managing M&A Risks and Disputes: Key Issues and Top Tips,” (November 2023)

New York Arbitration Week, “The Current State of Affairs in US-Brazil Disputes,” (November 2023)

ICC Institute Advanced Training on Documentary Evidence, “Maximizing the Quality and Efficiency of Document Production,” (November 2023)

ICC Commission Meeting, “Addressing Issues of Corruption in International Arbitration,” (October 2023)

150th Anniversary of the Institut de Droit International, Moderator, “Unilateral Sanctions, Tools for Peace?” (August 2023)

ADI/ILA 2023 Symposium, “Businesses as International Law Actors,” (June 2023)

35th Annual ITA Workshop and Annual Meeting, “The Era of Arbitral Reform: How Effective Is the Status Quo from the Standpoint of Arbitral Remedies?” (June 2023)

ALARB Workshop, “Drafting of Arbitration Clauses,” (June 2023)

World Arbitration Update, “The Use of Modern Technology in Investment Arbitration,” (May 2023)

ROAP Americas Final Panel Member (May 2023)

Global Arbitration Review Preparation of Witness Statements Module (April 2023)

Institute for Transnational Arbitration, “Expert Panel on Arbitrator Conflicts and Disclosures,” (June 2022)

French Arbitration Association, “The Impact of Ethical Obligations on International Arbitration Procedures,” (June 2022)

International Bar Association Conference, “Mergers and Acquisitions in Latin America in a Challenging World,” (May 2022)

NYIAC Conference, “Corruption Issues in International Arbitration and Post-Arbitration Litigation: Views from Different Continents,” (April 2022)

Columbia Arbitration Day 2022, “Investment Treaties and Arbitration: Should We Seek a Different Way to Settle Disputes Between States and Investors?” (March 2022)

19th ICC Miami Conference, “Mind the Gap: The Power of Arbitrators to Review Contracts,” (December 2021)

Columbia International Arbitration Association, “International Arbitration in the U.S.: Procedure and Practice,” (December 2021)

Brazilian American Chamber of Commerce, “Topics Related to Arbitration Seated in, or Related to, Brazil,” (November 2021)

Paris Arbitration Week Panel, “Lusophones’ Arbitration Meeting – The Principle of *Iura Novit Curia* (Iura Novit Arbitrator) in International Arbitration,” (September 2021)

Law School of the Pontificia Universidad Católica de Chile Program, “Lawyers Studies in Current Times,” (September 2021)

Bucharest Arbitration Days Webinar, “Arbitrability – Where to?” (June 2021)

Juris Conference’s Fifteenth Annual Investment Treaty Arbitration: A Debate & Discussion: “Focus on Substance v. Dispute Resolution Forum: What is the Best Way To Go About the ISDS Reform Process” (May 2021)

Delos Webinar, “Who Decides: Courts or Tribunals. Arbitrability in International Arbitration” (February 2021)

XVI Rio de Janeiro International Arbitration (Virtual) Conference, “Technical Issues and the Law in M&A and Corporate Disputes” (November 2020)

NYIAC New York Arbitration Week Webinar, “THE CLASH: Contract Terms v Applicable Law” (November 2020)

SIAC Webinar, “Energy Arbitration in Latin America” (November 2020)

SIAC Webinar, “SIAC Investor-State Dispute Settlement And Alternative Dispute Resolution” (November 2020)

Galicia Abogados Webinar, “Las Mejores Estrategias para Lidar con Cláusulas de Fork-in-the-road y Renuncia en Arbitraje de Inversión” (November 2020)

NYIAC Grand Central Forum Roundtable, “The Future of International Arbitration” (October 2020)

SIAC Latin America Webinar, “Comparative Perspectives on Investment Arbitration from Latin America and Europe” (July 2020)

AMCHAM Webinar “Arbitraje y medidas regulatorias durante COVID-19” (June 2020)

Practising Law Institute Webinar, “International Arbitration 2020” (June 2020)

ICC YAF Webinar, “Cláusulas MAC e Arbitragem” (June 2020)

Centro de Arbitragem e Mediação, “Webinar CAM-CCBC 25.05: How to Prepare Today for the Post-Pandemic Business World? Management of Contracts and New Opportunities” (June 2020)

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WWA Webinar, “Los Escenarios que Abre el COVID-19: Impacto en la Gestión de los Negocios y Conflictos” (May 2020)

COVID-19 Impact on Business and Conflict Management Webinar, Women Way in Arbitration Latam (May 2020)

De Brauw Blackstone Westbroek Seminar, “The Hague Court of Appeal’s Yukos Judgment,” New York (March 2020)

*Dispute Resolution Law Journal* Annual Symposium, “ICA 2020: The New Restatement,” Malibu, California (February 2020)

7th Annual GAR Live Paris, “Corruption, Illegality and Compliance in Arbitration: Are We Talking About the Same Animal and Where Do We Stand?” Paris (November 2019)

New York International Arbitration Center’s New York Arbitration Week, “JAMS Lunch Program - M&A and Complex Financial Disputes in Arbitration,” New York (November 2019)

Second World Meeting of the Societies of International Law, “Plenary Round Table De-Humanization of International Law?, Human Beings, a Fundamental Value of International Law,” Amsterdam (September 2019)

V Rio de Janeiro Conference on International Arbitration, “Compliance and Due Process: Transparency, Bifurcation, Efficiency, ‘Class Action,’ Third-Party Funding (Duty to Inform),” Rio de Janeiro (May 2019)

Skadden’s 23rd Annual Energy & Infrastructure Projects Conference, “Latest Developments in Investment Treaty Protection,” Washington, D.C. (May 2019)

5th Annual GAR Live BITs, “The GAR Live Debate,” Washington D.C., (May 2019)

Columbia Arbitration Day 2019 Program, 10 Years of CAD: New Ideas, New Concerns, “Energy Arbitration in Latin America: Challenges and Trends,” Columbia Law School, New York (March 2019)

ITA-IEL-ICC Joint Conference on International Energy Arbitration, “Trendlines in Energy Disputes - What is Next?” Houston, Texas (January 2019)

35th ICSID/AAA/ICC Annual Joint Colloquium on International Arbitration, “Assessing the Ethical Conduct of Counsel in International Arbitration,” New York, New York (December 2018)

ICC Canada International Arbitration Conference, “Updates from Around the World,” Ottawa, Canada (November 2018)

IBA/ICC Conference on New Frontiers Of ADR: From Commercial and Investment Matters to Regulatory Violations, “The Growing Success and the New Challenges of International Mediation: Comparing North and South Americas,” Montréal, Canada (November 2018)

ICC Institute Advanced Seminar: Amicable Settlement of Disputes in International Arbitration – Party Expectations and Arbitrators’ Techniques, “Should Arbitrators Act as Settlement Facilitators?” Miami, Florida (November 2018)

Women in Arbitration Event, “Three Years After the Pledge: Where Are We?” Lima, Peru (October 2018)

International Bar Association Annual Conference, “Arbitration and Bribery,” Rome, Italy (October 2018)

International Law Association, American Branch International Law Weekend, “Is Investment Arbitration Under Fire?” New York (October 2018)

UNCITRAL and ICC Event to Celebrate the 60th Anniversary of the New York Convention, “Developments and Contribution to SDGs – Coordination and Cooperation,” United Nations, New York (June 2018)

Conferencia de la ICC en Perú “Protegiendo la integridad del arbitraje,” panel on “La motivación de laudos y la obligación de dictar un laudo ejecutable,” Cuzco, Peru (May 2018)

IBA Arbitration Day, “Closing Remarks,” Buenos Aires, Argentina (February 2018)

AMCHAM (INOVARB) Roundtable, “Do’s and Don’ts in Arbitration,” São Paulo, Brazil (February 2018)

ICC Miami Conference, “Potential Reforms to Commercial Arbitration,” Miami (November 2017)

ICC Canada International Arbitration Conference, “New Developments in International Arbitration: Tour d’horizon,” Montreal, Canada (November 2017)

Panel on “NAFTA dialogue,” AMEXHI Conference, Mexico City (May 2017)

Breakfast Roundtable, “Arbitration Under the Financial Perspective,” São Paulo, Brazil (May 2017)

ICC Brazilian Arbitration Day, “Roundtable on Brazilian Arbitration and ADR updates: Case Law,” São Paulo, Brazil (May 2017)

Panel on “NAFTA dialogue,” AMEXHI Conference, Mexico City (May 2017)

Breakfast Roundtable, “Arbitration Under the Financial Perspective,” Sao Paulo, Brazil (May 2017)

ICC Brazilian Arbitration Day, “Roundtable on Brazilian Arbitration and ADR updates: Case Law,” São Paulo, Brazil (May 2017)

NYIAC Discussion, “Fraud? Collusion? Improper Payments? Dealing with Corruption Issues in International Arbitration,” New York (April 2017)

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Speaker, ABA Audio Roundtable - Hot Topics in International Disputes: Trade Issues and Expropriation Risk (April 2017)

“Burden of Proof and Production of Documents: Redfern Schedules, Adverse Inferences, Privilege Issues: Is This System Really Working?” IBA International Arbitration Day, Milan, Italy (March 2017)

Keynote Speaker, “Tenth Annual ICDR Practice Moot and Lecture Series,” New York (March 2017)

“The Arbitration in Comparative Law and Potential Adaptations to Brazilian Law - Foreign Law (United States - Class Arbitration),” 20th Anniversary of the Brazilian Arbitration Law, Sao Paulo, Brazil (November 2016)

“Ejecución de decisiones arbitrales,” (Enforcement of Arbitration Awards), Evento ICC Chile, Santiago, Chile (October 2016)

Co-Chair, 5th Annual GAR Live New York Conference, New York (September 2016)

“ICC Institutional Reform: Too Far or Not Far Enough?” 11th Annual ICC New York Conference, New York (September 2016)

“Appointment as an Arbitrator,” ICC Advanced Arbitration Academy for Latin America 2016-2018, São Paulo (August 2016)

“Roundtable on ‘Access to Justice,’” Arbitration and Rule of Law in Times of Change in Latin America (August 2016)

“Recent Experiences in Latin America and Beyond: Case-law, Legislation and Practices,” 13th ICC Latin American Arbitration Group Meeting (August 2016)

“La ley aplicable a la validez del pacto arbitral y la extensión a no signatarios,” IV Congreso Internacional de Arbitraje Del Comité Colombiano De Arbitraje, Bogotá, Colombia (June 2016)

“Soft Law and Evidence in International Arbitration,” XII Conferência Internacional de Arbitragem do Rio de Janeiro, Brazil (May 2016)

“So-Called Guerrilla Tactics and Their Use In International Arbitration,” 4th Annual GAR Live Brazil, Brazil (March 2016)

“El Arbitraje Vale Lo Que Vale El Árbitro”: Mitos y Realidades,” ICC PANARB & Conferencia Anual de Alarb, Panama (March 2016)

“Dealing with Compliance, Corruption Issues,” Latin Lawyer 6th Annual M&A Conference (December 2015)

“The Role and Power of the International Arbitrator,” The 9th International Arbitration and Mediation Conference: Resolving Disputes for the Olympic Games and Related Industries, Projects, and Agreements, Rio de Janeiro, (November 2015)

“One Year On: Assessing the Revised IBA Guidelines on Conflicts of Interest in International Arbitration,” Vienna, Austria (October 2015)

“Investment Treaty Arbitration in Latin America: Understanding the Next Regime and Predicting What Will Come Next,” and “Hot Topics in International Arbitration and Litigation,” São Paulo (October 2015)

“The IBA Guidelines on Party Representation in International Arbitration,” New York International Arbitration Center Ethics Panel, New York (September 2015)

“Eike Batista Case-Liability and Enforcement in the Brazilian Capital Markets,” Fundação Getúlio Vargas Panel on Capital Markets (June 2015)

“The Art of Advocacy,” 3rd Annual GAR Live Brazil, São Paulo (March 2015)

“Prominent Themes in International Commercial Arbitration,” Eighth International Arbitration Conference, Quito, Ecuador, (March 2015)

“Recurring Matters of Substance in International Arbitration,” International Chamber of Commerce Young Arbitrators Forums conference, Quito, Ecuador (March 2015)

“A Corporate Counsel Series: International Dispute Resolution in the Americas,” ICDR Miami International Arbitration Conference, Miami (January 2015)

“The IBA Guidelines on Party Representation in International Arbitration,” First Annual Conference of the Latin American Arbitration Association (ALARB), Mexico City (June 2014)

“Evidence in Arbitration,” 10th Rio de Janeiro International Arbitration Conference, Rio de Janeiro (May 2014)

“Ethics in Mediation: Should Mediators Inform Authorities About Crimes Learned During The Mediation?” CPR-CAMARB Business Mediation Congress, Belo Horizonte, Brazil (April 2014)

“Orders, Awards and Enforcement,” LCIA North American Users’ Council Symposium, Miami (April 2014)

“Challenges to Arbitrators: Should the Challenge Process Be Overhauled?” Juris Eighth Annual Investment Treaty Arbitration Conference, Washington, D.C. (March 2014)

“The Power of Arbitrators: Myths and Realities,” ICC YAF Conference, Bogotá, Colombia (February 2014)

“The Status of Arbitration: Its Scope and Application,” Colombian Arbitration Committee, the Center for Conciliation and Arbitration of the Chamber of Commerce Conference, Bogotá, Colombia (February 2014)

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“Making it Count — Recent Trends in the Enforcement of Arbitral Awards and Foreign Judgments,” Co-Chair of the ASIL Midyear Meeting and Research Forum, New York (November 2013)

“Arbitrators’ Conflicts and Party Representation: Working on Guidelines,” IBA Annual Conference, Boston (October 2013)

“Ethical Issues Affecting International Arbitration,” Rocky Mountain Mineral Law Foundation International Energy & Minerals Arbitration, Toronto (September 2013)

“Deliberation: The Ugly, The Bad and The Good,” 9th ITA Americas Workshop, São Paulo (September 2013)

“Brazil; Ethics and the Arbitration Actors,” CBar-XII Congress: Arbitration and Ethics, São Paulo (September 2013)

“Abuse in Investment Treaty Arbitration,” CBar’s Investment Arbitration Group Round Table, São Paulo (May 2013)

“Arbitration and the Role of Regulatory Agencies in the United States and in Brazil – Securities,” IX Rio de Janeiro International Arbitration Conference, Rio de Janeiro (May 2013)

“Counsel Ethics in International Arbitration,” The Center for International Commercial and Investment Arbitration and The Columbia International Arbitration Association (Columbia Law School), New York (March 2013)

“When Bad Deliberations Produce Flawed Awards,” 16th Annual IBA International Arbitration Day, Bogotá, Colombia (February 2013)

“International Dispute Resolution Report: Rapid-Fire Discussion-FOCUS: United States, International Alternative Dispute Resolution Options For Today’s Global Commercial Transactions,” 4th Annual ICDR-AMCHAM Conference, São Paulo (November 2012)

“The Overlap of Criminal Law and Arbitration,” ICSID/AAA/ICC Colloquium, Washington, D.C. (November 2012)

“Practical Solutions to Ethical and Professional Issues that Arise in International Commercial Arbitrations,” Annual ICC Canada Conference, Montreal (October 2012)

“Dispute Resolution Section – Arbitration, Counsel Conduct,” IBA Annual Conference, Dublin (September 2012)

“The Young Professional in Arbitration,” 11th CBar Congress, Porto Alegre, Brazil (September 2012)

“Dispute Resolution for Outbound Brazilian Investment,” GAR Live Brazil, Rio de Janeiro (May 2012)

Roundtable Discussion, VIII Conferência de Arbitragem Internacional do Rio de Janeiro, Rio de Janeiro (May 2012)

“International Litigation and Arbitration Practice, Yale Forum on International Law, Yale University, New Haven, Connecticut (April 2012)

“Growing Pains: Brazilian Arbitration at 15,” *Latin Lawyer* Roundtable, São Paulo (November 2011)

“When Things Go Wrong, You Must Take A Stand!,” ICDR Young & International Roundtable, São Paulo (November 2011)

“Preventing and Managing Disputes in Corporate and M&A Transactions,” IBA Annual Conference, Dubai, UAE (November 2011)

“The Conundrum of Counsel Ethics in International Arbitration,” ICC Canada International Arbitration Conference, Ottawa, Canada (October 2011)

“Ethics in International Arbitration & Litigation,” CLE Ethics Program, New York (September 2011)

“El Arbitraje en el Sector de la Construcción,” Arbitraje Comercial Y Arbitraje Inversionista-Estado, Lima, Perú (July 2011)

“Arbitrator Ethics,” VII Conferencia de Arbitragem Internacional, Rio de Janeiro (May 2011)

FIAA International Arbitration Advocacy Workshop, São Paulo (March 2011)

ICC Miami Conference on International Commercial Arbitration in Latin America, Roundtable: Jurisprudential Trends in Latin America and YAF Meeting on “Are Expectations Being Met?” Miami (November 2010)

Counsel Ethics in International Arbitration, Boston University (October 2010)

ICDR Conference on International Arbitration in Brazil, an ICDR International Roundtable-Focus on Brazil, São Paulo (October 2010)

“Third-Party Funding,” UCSIB Arbitration Committee, New York (September 2010)

Expectations in Arbitration, ICC Young Arbitrators Forum – Latin America Chapter Roundtable, Rio de Janeiro (September 2010)

“Third-Party Funding,” VI Conferencia de Arbitragem Internacional, Rio de Janeiro (September 2010)

“New York Versus London as the Place of Arbitration: A Transatlantic Debate,” New York City Bar (June 2010)

“Regulating Attorney Conduct in Arbitration: The Search for Transnational Standards,” Spring Meeting of the American Bar Association’s Section of International Law, Washington, D.C. (April 2010)



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“Recent Developments in Private International Law,” Moderator, International Law in a Time of Change, American Society of International Law 104th Meeting (March 2010)

“Canada and the United States: A Comparison of Trends in Arbitration Practice – Class Arbitrations,” Annual Arbitration Conference, ICC – Canadian Chamber of Commerce, Montreal (October 2009)

“Coordinating the Chaos? A Global Update on Mass Claims: Can Litigation, Arbitration and Government Remedies Work Together?” Focus on Class Arbitrations in the United States, Madrid (October 2009)

“FTAs versus BITs?” Arbitration in Latin America: DR-CAFTA, FTAs, BITs and Commercial Arbitration Involving States, San Jose, Costa Rica (August 2009)

“Political Risk Insurance: Is There Such a Thing?” American Bar Association, Tort Trial & Insurance Practice Section Teleconference (June 2009)

“Challenges to Arbitrators, V Conferência de Arbitragem Internacional do Rio de Janeiro,” Rio de Janeiro (May 2009)

“Third-Party Funding and Hardship in International Commercial Transactions,” São Paulo (May 2009)

“Corporate Counsel Strategy: Top 10 Tips For Cost-Effective Outcomes,” 7th Annual Miami International Arbitration Conference: Increasing the Role of Corporate Counsel in International Dispute Resolution (March 2009)

“Planning Dispute Resolution and Arbitrating Commercial and Investment Claims,” Faculty of Management, McGill University, Montreal (March 2009)

“Fundamentals of International Commercial and Investment Arbitration,” Faculty of Law, McGill University, Montreal (February 2009)

“Law Firm Barriers to Successful ADR Practice?” – CPR 2009 Annual Meeting – Innovations in Dispute Resolution: Lessons Learned and Predictions for the Future, New York (January 2009)

“Investor-State Arbitrations – Jurisdictional Issues,” Young Canadian Arbitration Practitioners Symposium, Montreal (October 2008)

“Ethics in Arbitration for Counsel and Arbitrators – International Bar Association Conference,” Buenos Aires, Argentina (October 2008)

“Argentina and Arbitration: An International Arbitration under ICDR Rules and Administrative System,” Buenos Aires, Argentina (October 2008)

“Programa de Alta Especialización en Arbitraje Internacional 2008 – Taller práctico sobre un caso de Arbitraje de inversión,” Lima, Perú (September 2008)

“Solutionarea Disputelor Internazionale” – International Dispute Resolution Seminar, Bucharest, Romania (June 2008)

“Inversiones Protegidas – Particularidades del TLC Perú-EE-UU,” II Congreso Peruano Internacional de Arbitraje: Arbitraje Comercial y de Inversión, Lima, Perú (April 2008)

“The Practice of International Commercial and Investment Arbitration,” Faculty of Law, McGill University (March 2008)

“International Class Arbitrations: *JSC Surgutneftegaz v. President & Fellows of Harvard College*,” Practising Law Institute – International Arbitration 2008 (March 2008)

“Selected International ODR Initiatives,” Sixth International ODR Forum – Hong Kong (December 2007)

“Made to Measure? Investment Protection and Arbitration Rights Under the Energy Charter Treaty,” International Law Weekend, Moderator (October 2007)

“Secretaries to Arbitral Tribunals,” 7th Annual Meeting of College of Commercial Arbitrators (October 2007)

“CIArb-CPR Advanced Arbitrator Training,” Anti-Suit Injunctions and Arbitration (October 2007)

“Effective Management of Costs in Arbitral Proceedings,” Asia Pacific Regional Arbitration Group Conference, Hong Kong International Arbitration Centre (December 2006)

“Enforcing Foreign Judgments and Awards: Worlds Apart?” International Law Weekend, Moderator (October 2006)

“Arbitration Unbound? Consumer Disputes, Class Arbitrations, Anti-trust Claims,” 18th International Council for Commercial Arbitration (ICCA) Congress, Young Arbitration Practitioners Event (June 2006)

“Recent Developments and Future Trends,” Canadian Bar Association, International Commercial Arbitration: Natural Resources, Environment and Technology Disputes, Panel Moderator (June 2005)

“Constituting the Right Arbitral Tribunal - How Many and Who?” Young Canadian Arbitration Practitioners, Fundamentals on Successful Arbitration, Member of Panel (October 2004)

Young Arbitrators Forum on “Effective Advocacy in International Arbitration” (October 2004)

American Bar Association, Section of Dispute Resolution, Sixth Annual Conference “International Arbitration and the Shrinking World” (May 2004)

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## Associations

Practitioner Group – UNCITRAL Working Group III  
ICC Task Force on Allegations of Corruption in International Arbitration  
La Asociación Latinoamericana de Arbitraje (ALARB)  
New York City Bar Association International Commercial Disputes Committee  
International Council for Commercial Arbitration (ICCA) Governing Board  
World Economic Forum Young Global Leader (2013)  
International Bar Association, Arbitration Committee (Co-Chair), Task Force on Counsel Conduct in International Arbitration (Former Chair), Sub-Committee on Conflicts of Interest (Former Member), UNCITRAL Working Group (Former Member)  
Center for Arbitration and Mediation of the Chamber of Commerce Brazil-Canada, Arbitrator  
The Institute for Transnational Arbitration, Advisory Board  
International Bar Association, Litigation Committee  
Chamber of Conciliation, Mediation and Arbitration CIESP/FIESP (Arbitrator)  
LCIA, North American Users Council (Former U.S. Member)  
Canadian Chamber of Commerce, ICC Arbitration Committee  
ICC Task Force on Reducing Time and Costs in Arbitration (Former Member)  
ICC Task Force on Criminal Law and Arbitration (Former Member)  
American Society of International Law  
International Law Association, American Branch  
CPR International Committee on Arbitration  
CPR Awards Judge (2009-11)  
Canadian Arbitration Congress  
New York City Bar Association Committee on Arbitration (2003-05)  
Comitê Brasileiro de Arbitragem (Member)  
Arbitral Women  
Young Arbitrators Forum, Steering Committee  
Young Canadian Arbitration Practitioners, Board of Directors

## Publications

“Latin America Dispute Resolution Update,” *Skadden Publication*, October 2024  
“Analysis of Latin America’s Compliance Climate Indicates Anti-Corruption Efforts on the Rise,” *Latin Lawyer*, June 10, 2024  
“As Arbitrator Bias Claims Rise, Disclosure Standards Evolve,” *Law360*, May 3, 2024  
“Rising Challenges in Arbitration: Post-Award Bias Allegations and the Evolving Standards of Conflict Disclosure,” *Skadden Insights Special Edition: Women’s History Month*, March 2024  
“Class Arbitration Na Experiência Estadunidense,” *Tratado de Arbitragem - 1ª Ed*, 2024  
“Latin America Dispute Resolution Update,” *Skadden Publication*, September 2023  
“No Signs of Slowing Down: Latin America’s Current Compliance Climate,” *Latin Lawyer’s The Guide to Corporate Compliance*, 2023  
“Global Space Race and Orbital Debris Drive Need for Global Arbitration,” *South China Morning Post*, July 2023  
“The Guide to Corporate Compliance (Latin America’s Compliance Climate Today)” *Latin Lawyer*, April 2022  
“Latin America Dispute Resolution Update,” *Skadden Publication*, February 2022  
“The Guide to Corporate Compliance (Latin America’s Compliance Climate Today)” *Latin Lawyer*, July 2021  
“The USMCA: Six Months On,” *Skadden Publication*, April 2021  
“Supreme Court To Revisit Delegation of Arbitrability in *Henry Schein II*,” *Skadden Publication*, December 2020  
“Q&A: Rethinking Commercial Contracts Post COVID-19,” *Financier Worldwide*, November 2020  
“Key Supreme Court Cases From the 2019-20 Term and a Look Ahead to the 2020-21 Term,” *Skadden Publication*, November 2020  
“ROUNDTABLE: Shareholder Disputes,” *Financier Worldwide*, July 2020  
“The Guide to Corporate Compliance,” *Latin Lawyer*, June 2020  
“Hot Topic: Investor-Treaty Arbitration,” *Corporate Disputes*, January-March 2020  
“Latin America Dispute Resolution Update,” *Skadden Publication*, October 2019

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- “Cross-Border Investigations Update,” *Skadden Publication*, September 2019
- “Latin America Dispute Resolution Update,” *Skadden Publication*, February 2019
- “International Arbitration Community Turns Its Focus to Cybersecurity,” *Skadden’s 2019 Insights*, January 2019
- Q&A, “International Arbitration Professionals Work For Respect Between Cultures,” *LexLatin*, October 2018
- “Anti-suit Injunctions in International Arbitration,” Chapter 14 of *International Arbitration in the United States*, 2018
- “Business and Human Rights Movement Spurs New Initiatives,” *Law360*, March 2017
- “New D.C. Circuit Ruling Impacts International Arbitration,” *Law360*, October 2016
- “Expert Forum: Advice For General Counsel On Arbitration Vs. Litigation,” *Corporate Disputes*, July-September 2016
- Co-Editor, “Special Edition: A Tribute to Judith Kaye,” *New York State Bar Association, Vol. 9, No. 1*, Spring 2016
- “Effectuating International Arbitration Through Judicial Preliminary Relief in New York,” *New York State Bar Association, Vol. 9, No. 1*, Spring 2016
- “Forum: Challenges of Managing Investor Treaty Arbitrations,” *Financier Worldwide*, October 2015
- “Corporate Disputes – Expert Forum: Resolving Disputes in a Post M&A Environment,” *Financier Worldwide*, April/June 2015
- “Bilateral Investment Treaties and Arbitration,” *AAA Handbook on International Arbitration & ADR*, Juris Publishing Inc., revised 2015
- “Why Litigants Continue to Use Anti-Suit Injunctions,” co-authored with Timothy G. Nelson, *Law360*, March 14, 2014
- “United States: Nixing a Final Word on Jurisdictional Grounds,” co-authored with Timothy G. Nelson, *Global Arbitration Review online news*, June 10, 2013
- Contributor, “Corporate Disputes – Hot Topic: Expert Witnesses in Arbitration,” *Financier Worldwide*, October/December 2012
- “ICDR Awards and Commentaries 2012 (Chapter 2: Electronic Discovery in International Arbitration – Revisited),” *ICDR Awards and Commentaries 2012*, September 2012
- “Recent Trends in International Arbitration,” *Financier Worldwide* July 2012
- “Arbitrating in Good Faith and Protecting the Integrity of the Arbitral Process,” *Les Cahiers de l’Arbitrage/The Paris Journal of International Arbitration* December 2010
- “Standard Arbitration Clauses for the AAA, ICDR, ICC and UNCITRAL,” *Practical Law Company*, June 2010
- “An Odious Reality,” co-authored with Timothy G. Nelson, *IFLR*, June 2010
- “International Commercial Arbitration in New York (Chapter 9: Discovery),” co-authored with John Gardiner and Lea Haber Kuck, *Oxford University Press*, May 2010
- “Render Unto Caesar No More?” co-authored with Timothy G. Nelson, *New York Law Journal*, April 2010
- “Recession-Proof Arbitration of the Power of Constraint to Control Time and Costs,” *Dispute Resolution Journal*, August/October 2009
- “Relinquishing Jurisdiction Over Statutory Claims,” *New York Law Journal*, co-authored with Timothy G. Nelson, April 2009
- “A “New” New York Convention? An Interview with Albert Jan van den Berg,” *Mealey’s Executive Summary*, October 2008
- “The President’s Plane is Missing: If Foreign Leaders Flee to the US They Can Expect Their Litigation to Follow Them,” *IFLR*, August 2008
- “Secretaries To International Arbitral Tribunals,” *American Review of International Arbitration (ARIA)*, Vol. 17, No. 4, July 2008
- “The Arbitrability of Antitrust Claims in the United States,” 19 *European Business Law Review* 43, co-authored with Peter E. Greene and Peter S. Julian, 2008
- “Electronic Discovery in International Arbitration: Where Neither the IBA Rules Nor U.S. Litigation Principles Are Enough,” *Dispute Resolution Journal*, co-authored with Jonathan Frank, November 2007/January 2008
- “Overseas Defendants In Non-Hague Territory: Serving Process in the 130 Countries Outside the Convention,” *New York Law Journal*, co-authored with Timothy G. Nelson, August 2007
- “The Wrong Kind of ‘Interesting,’” *The National Law Journal*, co-authored with Marco E. Schnabl, July 2007
- “Sinochem: The U.S. Supreme Court Distinguishes Gulf Oil and Rules on the Convenience of Addressing Forum Non Conveniens First,” *Mealey’s International Arbitration Report*, co-authored with Viren Mascarenhas (June 2007)
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